



Process Overview of the Development of the FY 2018 + 19 Budget Recommendations

Planning Committee
August 9-10, 2016

Process Overview

May 6	Introductory Webinar: Trust staff introduces the process
May 25	Preparation Webinar: Trust staff provide an overview of the current priorities, expectations from stakeholders and July work session to selected stakeholders
July 6-7	Work Session: Invited participants work with Trust staff in 2-day work session
July	Staff incorporates feedback/results from work session
July 20	Results Webinar: Staff shares the results with stakeholders
August 9-10	Trust staff present draft budget to trustees
August	Trust staff incorporate trustee feedback
September 7-8	Trustees approve FY18 + 19 budgets

JULY 6-7 WORKSESSION

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Attendees

Michelle Bartley	David Branding	Laura Brooks
Kate Burkhart	Randall Burns	John Cannon
Patricia Carr	Diane Casto	Lisa Cauble
Scott Ciambor	Denise Daniello	Zack Fields
Karl Garber	Morgen Jaco	Lance Johnson
Duane Mayes	Debbie Miller	Brenda Moore
Sherrie Hinshaw	Paul Cornils	Brian Wilson
Brad Myrstol	Nikole Nelson	Carrie Collins
Tony Piper	Patrick Reinhart	Stephanie Rhoades
Adam Rutherford	Gwen Sargent	Roy Scheller
Elizabeth Schultz	Mariko Selle	John Skidmore
Daniel Delfino	Mike Sobocinski	Karen Ward
Rob Wood	Tina Marie Woods	Kathy Craft

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Diverse Group of Stakeholders

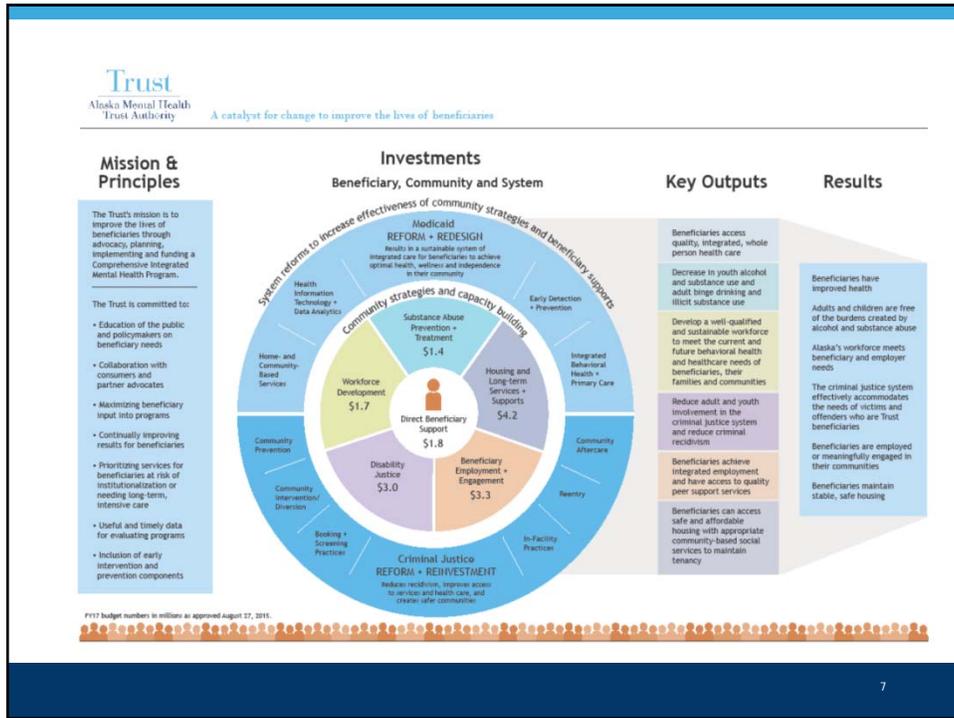
- Advisory boards
- Department of Labor
- Court System
- DOC
- DHSS
- Tribal
- Providers

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Grant Analysis

- Staff reviewed all current grant reports and had discussions with the grantees and other organizations to provide an in-depth overview for each grant.
- Considerations for the analysis included:
 - What strategies are working and are aligned with Medicaid reform and/or criminal justice reinvestment
 - What should be reconsidered
- Analysis gave participants an in-depth understanding of the current strategies and funding for each focus area and examples of grants for each

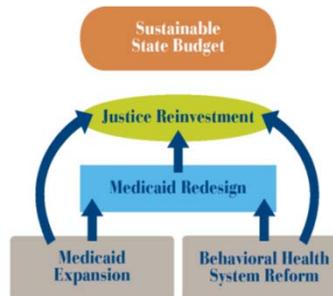
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Day 1 Objective: Understand Trust's Current Priorities, How They Affect Beneficiaries, and How to Ensure the Reforms are Successful

1. Medicaid Redesign
2. Criminal Justice Reinvestment

Multi-prong approach: expanding and redesigning Medicaid and reforming the behavioral health system are the foundation to successful criminal justice reform.



MEDICAID REFORM			
Impact	Opportunities	Risks	Strategies

Break Out Session: Medicaid Reform

How will system reforms affect Trust beneficiaries?

- Integration of primary care and behavioral health
- Better access to appropriate level of care
- Greater flexibility in programs to meet beneficiary needs
- Increased coordination of care will lower costs and improve health outcomes
- Housing

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MEDICAID REFORM AND REDESIGN			
Impact	Opportunities	Risks	Strategies

What are the opportunities?

- Help more people enter stable, permanent housing (with or without supportive services) and stop cycle of crisis
- Increased use of telehealth and tele-behavioral health
- Payment reform can help better match the available payments to the cost of care, especially incentivizing care at lower level settings
- Integration between primary care and behavioral health, if successful, can solve significant barriers to better care
- Increase access to behavioral health system and better health information sharing
- Use data to better proactively identify at risk people, invest in housing, etc.

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MEDICAID REFORM AND REDESIGN			
Impact	Opportunities	Risks	Strategies

What are the risks?

- If people do not have access to supportive housing and employment, it will be very difficult to stop the crisis cycle and reduce emergency services
- Greater challenges exist in rural communities to develop and sustain needed services
- Not having the right people engaged in the planning and rollout of reforms
- Lack of qualified skilled workforce to meet current and increased demand of services
- Concerns about the resiliency of organizations to adapt to the significant systems change and service delivery¹¹

MEDICAID REFORM AND REDESIGN			
Impact	Opportunities	Risks	Strategies

How can we ensure reforms are successful and produce positive results for beneficiaries?

- Invest in workforce capacity: training, recruitment and retention, cross-training and inter-disciplinary work
- Better coordination among sectors, provider teams, and working as a team
- Improve information systems and information sharing
- Invest in housing, especially permanent supportive housing
- Reduce emergency/crisis care by helping people enter the system at routine level of care, prevention, crisis respite care
- Use technical assistance to support rural providers in offering comprehensive services to beneficiaries
- Reduce administrative burden

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CRIMINAL JUSTICE REFORM AND REINVESTMENT			
Impact	Opportunities	Risks	Strategies

Break Out Session: Criminal Justice Reform

How will system reforms affect Trust beneficiaries?

- Reduce contact with criminal justice system
- Reduce criminal recidivism
- More beneficiaries will remain in their communities
- More efficient and cost effective criminal justice system will allow for a wider array of services

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CRIMINAL JUSTICE REFORM AND REINVESTMENT			
Impact	Opportunities	Risks	Strategies

What are the opportunities?

- Look at all of the resources that are being used for reentry and ensure they are being used in a coordinated and efficient way
- Reentry and housing and homeless coalitions can coordinate resources and efforts to improve impact
- Enroll Trust beneficiaries in Medicaid
- Help shape the pre-trial diversion program and improve access to community based services
- Prioritize adults coming out of corrections for health home and behavioral health services

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CRIMINAL JUSTICE REFORM AND REINVESTMENT			
Impact	Opportunities	Risks	Strategies

What are the risks?

- Focusing on reentrants could divert attention and resources from prevention efforts
- Communities lack capacity or critical services to support returning citizens
- Barriers to housing and employment opportunities for returning citizens
- Not having access to a skilled workforce
- Current system is not structured to be flexible and adaptable to meet needs of individuals released from corrections

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CRIMINAL JUSTICE REFORM AND REINVESTMENT			
Impact	Opportunities	Risks	Strategies

How can we ensure reforms are successful and produce positive results for beneficiaries?

- Integrate employment and meaningful engagement
- Need for an ideological shift by DOC/public safety and the public to viewing prisons as part of the community and the health issues faced by some individuals involved in the correctional system Inter-agency collaboration
- Implement culturally-relevant, evidence-based practices, including a comprehensive diversion system
- Expand use of evidence-based criminogenic risk screening and assessment activities

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DAY 1 THEMES

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Medicaid Reform

- Better coordination among sectors, provider teams, and working as a team
- Invest in housing, especially permanent supportive housing
- Reduce emergency/crisis care by helping people enter the system at routine level of care, prevention, crisis respite care
- Invest in workforce capacity
- Improve information systems and information sharing

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Criminal Justice

- Support and promote the cultural and ideological shift of DOC's role in successful reentry into communities
- Educate and shift the public's perception to view prisons as part of the community
- Importance of implementing culturally relevant evidence-based practices, including a comprehensive diversion system
- Housing
- Promote improved reentry coordination and collaboration between communities and DOC
- Reentry versus prevention

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Overarching

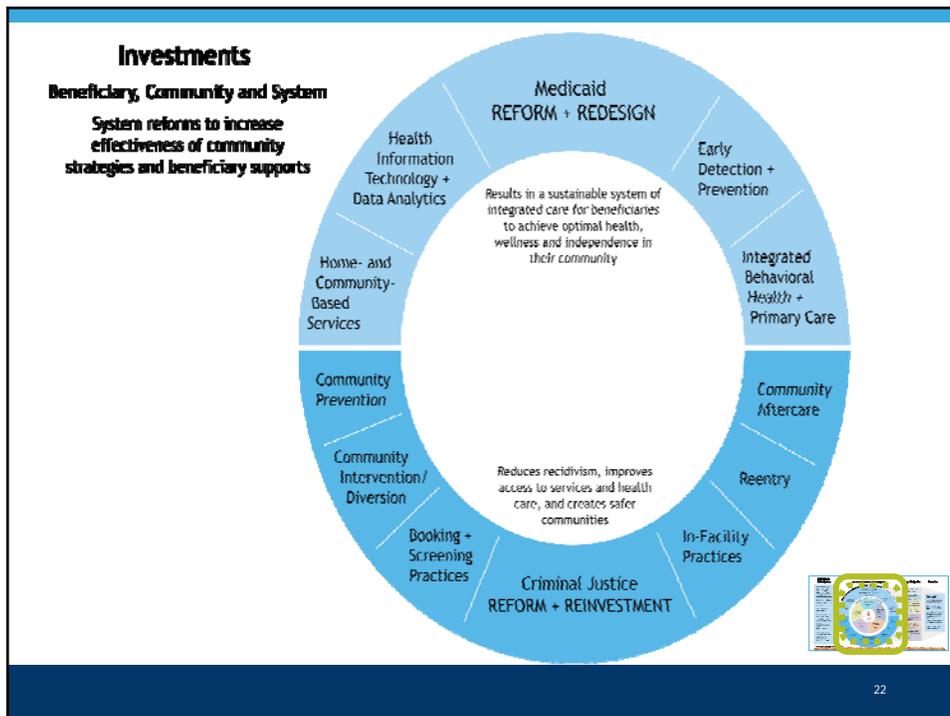
- Increase public/community understanding of importance of how these system reforms affect Trust beneficiaries
- Support communities in their capacity to address and implement a continuum of care
- Address the social determinants of health that are critical
- Importance of inter-agency collaboration
- Access to a fully-qualified and competent workforce

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Day 2

Identify strategies that are critical to the success for these system changes

- What is working?
- What do we need to do differently?



What's working?

Training law enforcement and other first responders in interacting with beneficiaries	Investment in coordinating and increasing access to training resources
APIC - Assess Plan Identify Coordinate	Community reentry coalitions
Investment in increasing awareness and understanding of a beneficiary's benefits	Incentive programs that attract and retain workforce
Beneficiary run organizations are meeting a critical niche in the continuum of care	Therapeutic court model
Home- and community-based services systems reform	Supportive housing
Implementation of pre-employment transition services	DOLWD position to support coordination with DOC
Behavioral health aide workforce	Assertive Community Treatment Teams
Outreach to businesses to increase employment opportunities for beneficiaries	

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What do we need to do differently?

Develop alternatives to incarceration for beneficiaries who require protective custody	Expand peer support and paraprofessional workforce and increase capacity of beneficiaries to become part of the workforce
Increase use of evidence-based practices	Integrate treatment and criminogenic risk factors assessment into community providers service models for beneficiaries
Need to focus resources on effective prevention practices	Continue to build capacity for internships and practicums
Establish a pool of flexible funds to incentivize providers to address individual beneficiary needs	Identify and implement enhanced diversion programs
Catalyze and coordinate funders to increase development	Invest in development and retooling of existing workforce with new competencies and skills
Expand mental health services in prisons	Increased use of data to identify and work with priority populations and track outcomes
Scale up programs that are working: re-entry, rental vouchers, etc.	Ensure that individuals are able to work at the top of the licensure
Maximize coordination of various funding sources: Medicaid, WIOA, educational funds, etc.	Intentional coordination across housing and reentry coalitions

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The Trust can also help support reforms by:

- Serving as a convener for important cross-disciplinary discussions
- Shaping a positive public dialogue around reform and the importance of community inclusiveness
- Encouraging use of evidence-based practices and targeting investments where they are likely to have the most impact possible

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What We Heard From Participants

I really appreciate the Trust's focus on outputs and results and would like to encourage continued focus in the area of measurable outcomes – moving beyond outputs. As we get better with outcomes, we stand a chance of really understanding what Alaskan evidence based practices are and ensuring that are our investments truly have the most impact possible.

If we don't have the workforce, reform will not work.

Recruitment and retention efforts are critical to our community providers being able to staff their organizations.

One thing that I've taken away is a mindset: what can I do to collaborate better and work smarter and remove redundancies? We need to collaborate in order for all of us to be successful.

Rural resource development is key. Unless we have the rural resources, criminal justice reform won't matter. The biggest reason kids recidivate is because we take them out of their environment and culture. We need to help them find value in themselves through employment and help keep their resources in rural sites.

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